

# MITCHELL SHIRE BUDGET SUMMARY 2022/23



**MITCHELL SHIRE COUNCIL**



## Acknowledgment of Country

Mitchell Shire Council acknowledges the Taungurung and Wurundjeri Woi Wurrung people as the Traditional Owners of the lands and waterways in the area now known as Mitchell Shire.

We pay our respect to their rich cultures and to Elders, past, present, and emerging, as well as other Aboriginal and Torres Strait Islander people who live, work and play in the area.



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# ABOUT THE BUDGET

Funding Sources

Expenses

Budget Assumptions and Trends

Key Financial Goals

Facilities



**We are excited to present this summary of the 2022/23 Budget, and the expected funding sources and expenses. These funds help us to deliver more than 100 services and help us to continue to invest in our capital works.**

There are two main parts to the budget - an operating budget and a capital budget.

The operating budget funds service delivery and programs as well as maintenance.

The capital works budget funds improvements, replacements and new infrastructure assets and facilities.

# FUNDING SOURCES

- **\$162 million income**
- **34% from rates**
- **23% from grants**

## Rates and the municipal charge

Council's main source of income is from rates and charges, representing 34% of the total income.

## Grants

Council receives grants from the State and Federal Governments that fully or partially fund a range of services and programs.

This includes maternal and child health, kindergartens, school crossings, libraries, and infrastructure renewal such as the sealed road program. We also receive grants for capital works projects such as roads, buildings, playgrounds and sporting facilities.

## Fees, fines and charges

Some of our services are provided at full cost recovery (such as waste). Some charges are set by the State Government. Others are set to support access for disadvantaged and vulnerable people such as leisure services.

## New assets from developments

We receive a range of new assets to look after such as roads, footpaths, parks and open spaces. These are handed over to Council to manage from developers. These are classified as non-monetary contributions.

## Loans

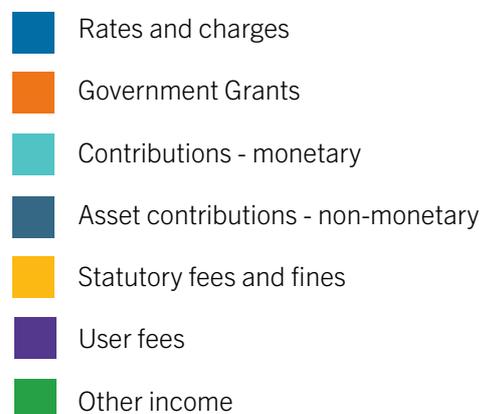
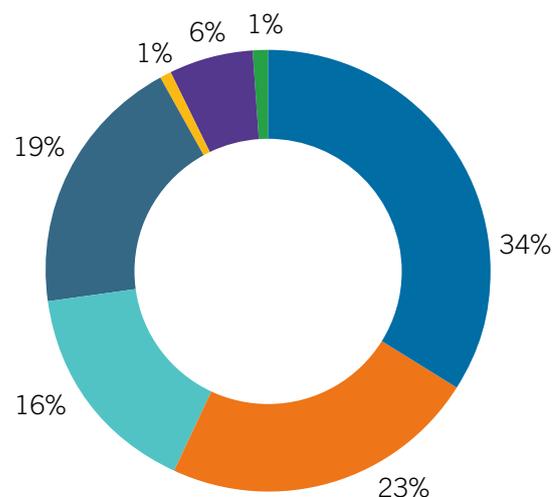
From time to time Council will take out a loan to fund significant infrastructure projects. Loans are paid back over several years to help spread the cost. The budget document identifies anticipated loans for specific projects over the next four years.

## Rate capping

Annual rate revenue increases have been capped to State Government inflation forecasts since 2016 when rate capping was introduced.

This has significantly impacted income for the sector and means that Councils must carefully consider the allocation of financial resources, continue to find efficiencies and rely heavily on government grants, particularly in growing municipalities like Mitchell.

The rate cap for 2022/23 has been set at 1.75%.



# EXPENSES

- **\$86.6 million operating budget**
- **\$75 million capital works budget\***
- **The operating budget is increasing each year due to growth but focus remains on operating efficiently**

## Service delivery

Service expenses are categorised as contract payments, materials and services, employee costs and other expenses.

The balance between these categories often depends on the most efficient approach to service delivery. For some services we employ staff directly, eg. parks and gardens. For others we contract with an external skilled provider, eg. environmental health.

## For every \$100 we receive, these items are funded



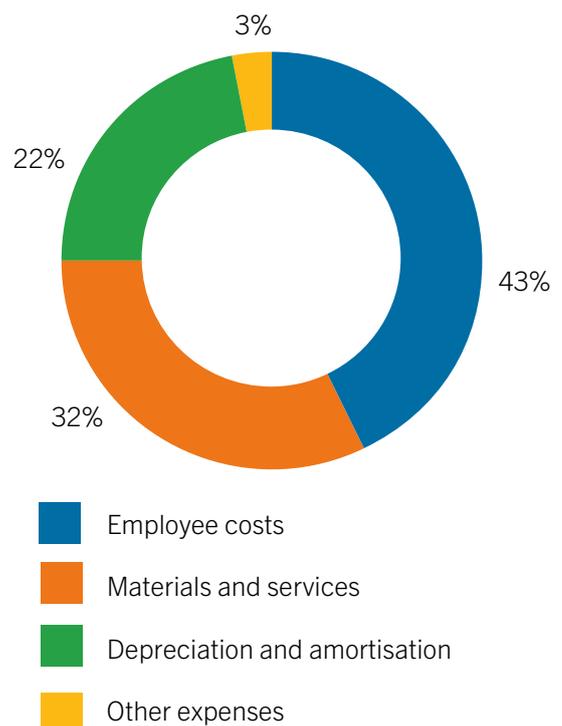
## Waste services

Council spends a significant amount on waste collection, landfill operations and resource recovery centres. These costs are covered by the waste charges that are charged separately on rates notices and through fees at the landfill and resource recovery centres.

These charges also cover future waste costs such as the remediation and monitoring of current and previous landfill sites across the shire.

\*includes new projects and those already in progress

## Service Delivery



# BUDGET ASSUMPTIONS AND TRENDS

Each year we assess our budget assumptions and update our budget and long-term financial plan when needed.

## Assumptions and Budget Projections

	2022/23	2023/24	2024/25	2025/26
<b>Rate Cap Increase</b>	1.75%	2.00%	2.25%	2.25%
<b>Waste Charges Increase</b>	4.00%	4.00%	4.00%	4.00%
<b>Supplementary Rates (\$'000)</b>	\$1,390	\$1,399	\$1,408	\$1,417
<b>Population Growth</b>	4.71%	5.78%	7.26%	7.92%
<b>Investment Interest Rate</b>	1.60%	1.60%	1.60%	1.60%
<b>Borrowing Interest Rate</b>	2.50%	2.50%	2.50%	2.50%
<b>Proposed/New Borrowings (\$'000)</b>	\$11,350	\$13,010	\$2,700	\$500
<b>Finance Costs (\$'000)</b>	\$693	\$650	\$766	\$712
<b>Consumer Price Index (CPI)</b>	1.75%	2.00%	2.50%	2.50%
<b>Developer Contributions (\$'000)</b>	\$26,672	\$22,941	\$19,206	\$20,366
<b>Non-Monetary Contributions (\$'000)</b>	\$22,000	\$24,000	\$26,000	\$28,000
<b>Proceeds from sale of assets (\$'000)</b>	\$1,042	\$887	\$694	\$966
<b>Depreciation (\$'000)</b>	\$17,440	\$18,980	\$20,150	\$21,610

Since the development of the long term financial plan and associated economic assumptions, we know that the interest rate environment is changing.

This applies to both interest rated secured for investments and term deposits, as well as for loan borrowings.

Any changes from assumed rates to actual rates will be adjusted and reported to the community throughout the year.

# KEY FINANCIAL GOALS

Our budget is developed with a focus on key financial goals to support our long term financial sustainability.

## **Positive adjusted underlying result**

- We don't spend more than we can source through income such as rates, grants, fees and charges.

## **Working capital**

- We want to have sufficient working capital - so we can meet today's expenses and put money aside for future payments.

## **Borrowings**

- Less than 10% of rate revenue is spent on repaying loans
- Our loans do not exceed 60% of our annual rate revenue used to pay the loan

## **Asset investment**

- We aim to increase the amount we spend on renewal to ensure our new and existing assets are well-cared for

## **Flexibility**

- We review our budget each year to address unexpected impacts such as COVID, legislation changes and grants

# FACILITIES

## Roads, footpaths, bridges and drainage



Sealed roads	704 km
Unsealed roads	713 km
Fire access tracks	158 km
Kerb and channel	510 km
Footpaths (Concrete)	264 km
Footpaths (other)	62 km
Drainage pipes	324 km
Drainage pits	12,434
Bridges - vehicle	65
Bridges - pedestrian	45

## Sport and recreation facilities



Sporting pavilions/clubrooms	24
Sporting reserves	11
Aquatic centres	2
Outdoor pools	3
Public toilets	28
Playgrounds	63

## Community buildings



Buildings	141
Libraries (1 leased)	5
Kindergartens	10 (8 council run)
Community halls	10

## Waste and resource recovery



Landfill – open	1
Landfill – closed	1
Resource recovery centres	4



Kerbside Garbage truck.

# FACILITIES

## Pets



Animal registrations 11,000+

## Properties



Just under 23,000 rateable properties  
2500 properties changed hands last year

## Main offices



Broadford Civic Centre including Broadford Customer and Library Service Centre

Greater Beveridge Community Centre - including Library Hub

Kilmore Customer and Library Service Centre

Seymour Customer and Library Service Centre

Wallan Customer and Library Service Centre

Wallan Planning and Building Services

Wallan Services Hub

3 works depots - Broadford, Seymour and Wallan



Local Laws Officer, Kindergarten outdoor garden, Customer and Library Service Centre.

# OPERATING BUDGET

Operating budget highlights



# This budget underpins the growth of Mitchell Shire with a record level of investment to support the delivery of Council Plan initiatives and meet the needs of a growing community.

- **\$162.18 million operating budget**

The budget sets out the financial plan for the coming financial year and the following three years.

It complements the 10-year Financial Plan in ensuring that our books remain balanced into the future.

We are committed to listening and delivering on the needs of the community.

The budget is shaped by the Council Plan 2021-2024 and the Mitchell 2050 Community Vision.

**The cost of services and initiatives we are undertaking over the 2022-2023 year are outlined in Section 2 of the budget document.**

# OPERATING BUDGET HIGHLIGHTS

Aligned with the Council Plan strategic objectives, some highlights from the operating budget are included below.

## COUNCIL

### Process improvements

Continued improvement to the supplier payment process, including rollout of e-invoicing.

### Technology strategy implementation

Implement Technology Strategy initiatives.

### Systems implementation

Improved record keeping in Council's cloud environment.

### Child safety

Continue to implement actions to embed child safety into all activities in Council.

## NATURE

### Climate emergency action plan

In consultation with our community, develop a Climate Emergency Action Plan to provide a framework for future action to reduce our carbon footprint and restore a safe climate.

### Fire prevention

Continued use of mobile electronic sign trailer for Municipal Fire Prevention education for the community and its visitors .

### Urban forest strategy

Develop an Urban Forest Strategy to determine priority locations for tree planting in streets and parks, including development of a 10-year action plan to guide the protection and enhancement of our urban forest.

## BUILT ENVIRONMENT

### Asset condition audits

Undertake condition audits on council buildings and structures, recreation facilities, open space, and drainage to obtain current condition and develop a maintenance program (renewal and repair).

### Rural land and activities review

This applies to all land outside the Urban Growth Boundary and major settlements within Mitchell Shire. It outlines a vision for rural land within the shire to underpin recommended changes to the Mitchell Planning Scheme

### Accessible car parking audit

Undertake a shire wide audit of accessible carparking to inform future upgrade priorities



Locals enjoying the Community Bank® Adventure Playground in Hadfield Park, Wallan.

# OPERATING BUDGET HIGHLIGHTS

## COMMUNITY

### Health and wellbeing profile

Undertake data collection on the health status and social determinants of health as they relate to Mitchell Shire, to inform the Municipal Public Health and Wellbeing Plan

### Masterplanning

Develop park masterplans to inform future capital improvement programs for LB Davern Reserve and Tallarook Recreation Reserve

### 3-year-old Kindergarten

Continue to implement three year old kindergarten across the Shire, with an increase to 15 hours a week in 2023 for the kindergarten program

### Libraries Feasibility Study

Undertake future Libraries feasibility study, which will help Council plan for libraries in our growth areas as well as explore what is possible for the Seymour Community Hub and other key towns



# PLANNED CAPITAL WORKS

What's planned for the next four years



# For the first time, a pipeline of projects planned to be delivered for our communities over the next four years has been published.

We want to improve the liveability and connection of our towns, rural areas, and growth suburbs to meet the needs and expectations of our rapidly growing population.

To do this, we will need more infrastructure such as parks and playgrounds; roads, footpaths, trails, and bike paths; and community facilities.

We also need to invest in our existing infrastructure and preserve our heritage buildings and sites so that they can be enjoyed for years to come.

Our capital works program sets out how we expect to do this over the next four years.

# CAPITAL WORKS

- **\$75.2 million capital works budget, including \$17.2 million of projects already underway**
- **29% grant funded**

Capital works expenditure is invested in either renewing or upgrading our existing assets to ensure they remain safe, serviceable and appropriate, or creating new assets to support our growth.

Council strives to achieve an appropriate balance between maintaining and repairing our existing assets, whilst ensuring access for our new and growing communities through creating new buildings and facilities.

The most significant areas of capital investment are on buildings, roads and land purchase.

Assets include, but are not limited to: roads, bridges, footpaths, drains, libraries, town halls, parks, play spaces, recreational centres and other community facilities.

Council's delivery of services depends on both maintaining its assets in a good condition for as long as the community needs them, and ensuring that facilities are delivered early in the life of new and growing communities.

Council's Asset Management Plans recognise the additional investment that is required to maintain its assets, both new and ageing.

The 2022/23 Capital Works budget is much larger than previous years as it includes a number of major land and building investments including the Beveridge Central precinct, Seymour Community Hub and JJ Clancy Reserve integrated community facility stage 2 in Kilmore.



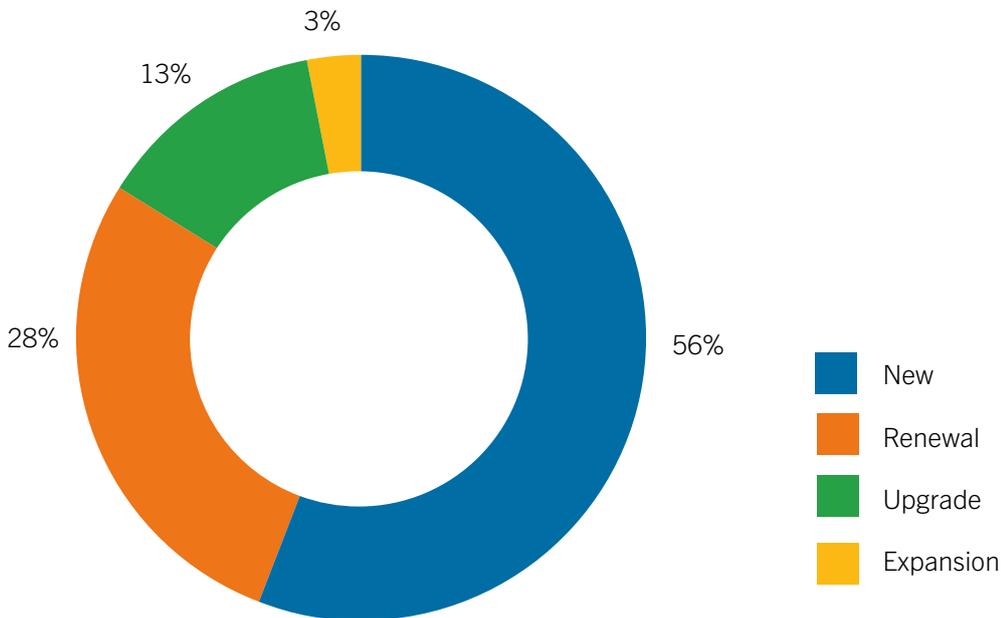
## Capital Works 4-Year Plan

- For a detailed capital works project listing for 2023-2024 to 2025-2026, please refer to appendix D within our Budget or the future projects pipeline on our website: [www.mitchellshire.vic.gov.au/services/projects-in-mitchell-shire/future-projects-pipeline](http://www.mitchellshire.vic.gov.au/services/projects-in-mitchell-shire/future-projects-pipeline)

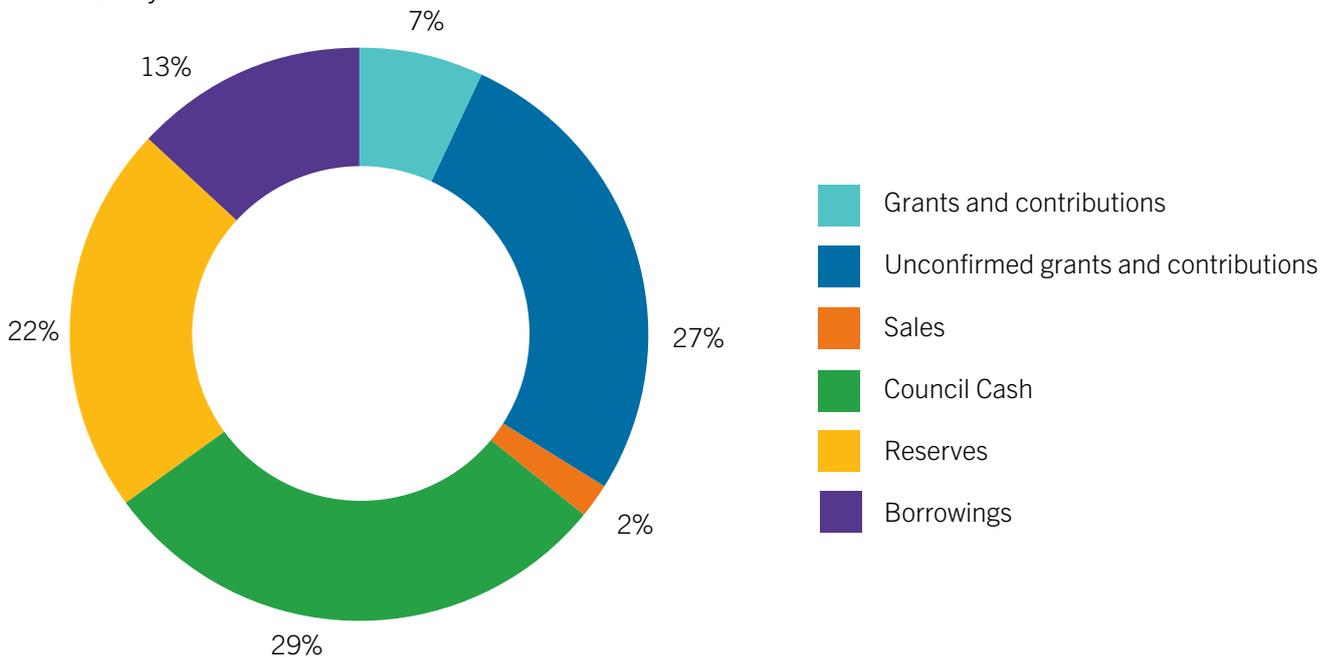
# CAPITAL WORKS

## 4-Year Capital Works Program

The below represents the percentage portion of the four year capital works program that Council plans to invest into our existing assets (renewal), upgrading/expanding our existing assets, or creating new assets. With the most being spent on new assets (\$118M over the four years)



This graph represents the expected percentage portion, in terms of funding source, for the four year capital works program. Council cash represents grants received in advance (received during 2021-2022 or prior and held as unearned income) as well as rate revenue. Sales include plant and fleet sales (trade in) only.



# TOWN PROJECT HIGHLIGHTS

## Tallarook

Outdoor pool works

## Tooborac

Tooborac Mural

Tooborac Hall improvements

## Pyalong

Road reseal projects

## Kilmore

JJ Clancy Reserve integrated facility construction stage 2

Ryans Creek Reserve works

## Wallan

Central cycle and nature trail upgrade

Footpath missing link King Street

## Seymour

Chittick Park all abilities playspace

Anzac Avenue streetscape planning and design

## Broadford

Family and Children's Centre expansion

Footpath missing links Lions Park

## Clonbinane

Environmentally Sustainable Design (ESD) audit of Clonbinane Hall

## Wandong and Heathcote Junction

LB Davern Reserve drainage upgrade

Footpath missing link – Dry Creek Crescent

## Beveridge

Beveridge Central land purchase for future sport and recreation

Lewis Street - Lithgow and Rankin

Please refer to the budget document for information about how the above projects are funded.



## Current Projects in Mitchell

- View all current projects on our website at [www.mitchellshire.vic.gov.au/current-projects](http://www.mitchellshire.vic.gov.au/current-projects)
- The full list of projects and associated funding sources can be viewed in the Budget Document on our website [www.mitchellshire.vic.gov.au/budget](http://www.mitchellshire.vic.gov.au/budget)

# MITCHELL SHIRE



# OUR MUNICIPALITY

Mitchell Shire is one of Victoria's fastest growing municipalities.

At the moment, more than 50,000 people live in Mitchell. By 2041, more than 170,000 people will call Mitchell home.

Located 40 kilometres from the Melbourne CBD, the shire comprises 2861 square kilometres\* of rural, peri-urban and urban land.

Mitchell has a diverse natural environment consisting of farmland, rivers, creeks and mountain ranges.

The current population is more than 50,000 (id Forecast). This is expected to increase significantly to 170,830 by 2041 (id. Forecast). Much of this growth is expected to occur within the southern townships of Beveridge, Kilmore and Wallan.

Mitchell is home to two of Australia's most significant freight and transport corridors, the Hume Freeway and the Melbourne-Sydney freight and passenger rail corridor.

The main employment industries in Mitchell include defence, health care, construction, education, retail, accommodation and food services and public administration.

At 2862 square kilometres, we are a large municipality with localities including Beveridge, Broadford, Bylands, Clonbinane, Forbes, Glenaroua, Glenhope, Glenhope East, Heathcote Junction, Heathcote South, High Camp, Hilldene, Hughes Creek, Kilmore, Kilmore East, Mia Mia, Moranding, Northwood, Nulla Vale, Puckapunyal, Pyalong, Reedy Creek, Seymour, Sugarloaf Creek, Sunday Creek, Tallarook, Tooborac, Trawool, Tyaak, Upper Plenty, Wallan, Wallan East, Wandong, Waterford Park, Whiteheads Creek and Willowmavin. The municipality also covers parts of Avenel, Donnybrook, Flowerdale, Highlands, Mangalore, Strath Creek and Tarcombe.

\* Source ABS Region Summary Mitchell (Region code 24850)

# OUR COMMUNITY

Our community is growing fast. We've prepared a summary of this growth and our current demographics.

## POPULATION

**51,273**  
2022\*



**170,830**  
2041



**248.86%**  
rate of change

*\*source .id population forecast*

### Breakdown by Township / Area



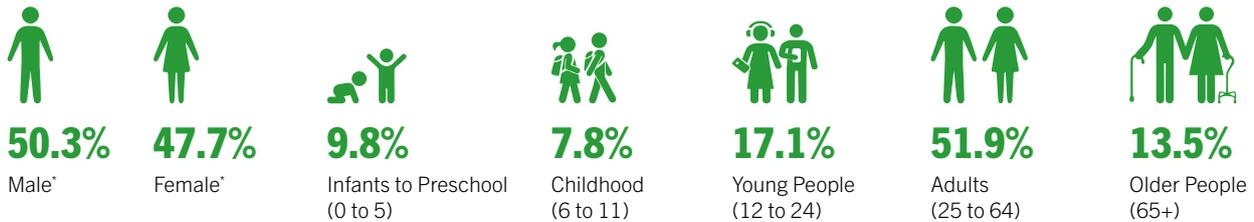
	2021	2041		2021	2041
Beveridge	4632	<b>72,040</b>	Rural North East	2889	<b>3022</b>
Broadford	5333	<b>9839</b>	Seymour	6650	<b>9893</b>
Kilmore - Kilmore East	9781	<b>21,012</b>	Wallan	14,473	<b>48,890</b>
Pyalong - Rural North West	2075	<b>2429</b>	Wandong - Heathcote Junction	3135	<b>3705</b>



# OUR COMMUNITY

## GENDER SPLIT AND AGE

\* No data collected for other gender identifications at this stage



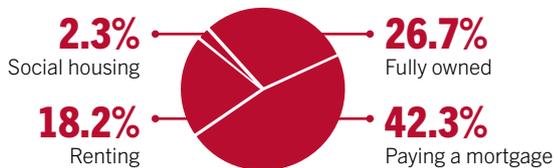
## ABORIGINALITY



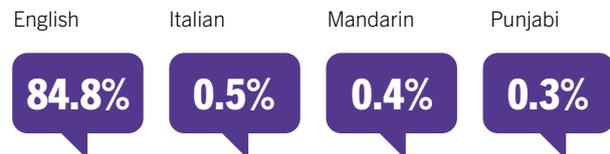
## COUNTRY OF BIRTH 2016



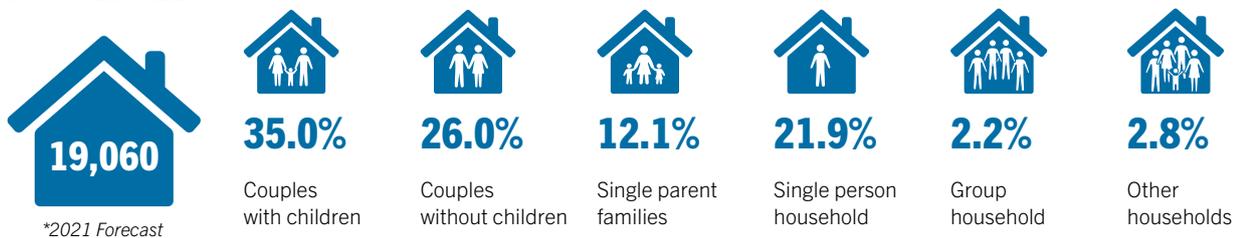
## HOUSING TYPE



## MOST SPOKEN LANGUAGES



## HOUSEHOLDS



Understanding our community, its demographics, impacts and changes helps guide the way the budget is developed. Want to know more about Mitchell's demographics visit [id.forecast.com](http://id.forecast.com)

# DEVELOPING THE BUDGET

Mitchell Shire Council is at the start of its growth journey.

As a municipality which stretches from our urban growth areas in the south to the agricultural and rural areas around Seymour, Pyalong and Tooborac, we are a welcoming and diverse community.

Council's budget and planning aims to provide and ensure the best standard of services and infrastructure for all of our community.

Each budget is developed based on:

- current and forecast economic assumptions including CPI, rate cap and population growth
- objectives and timelines specified within endorsed council plans and strategies
- service needs and levels, e.g. maternal and child health, leisure centres etc.

Council engages with the community throughout the year on various plans and strategies.

These plans and strategies and the accompanying action plans are used to inform the projects and budgetary requirements for the upcoming years.

Council has a responsibility to current and future communities. Whilst this will lead to significant opportunities it will also place substantial demands on Council's financial resources. These will include:

- A need to provide services as our community grows, including the ability to interact digitally
- An asset renewal requirement that is increasing as we grow.

In the last 12 months we've had some fantastic input right across our community to help shape the Mitchell 2050 Community Vision and the Council Plan.

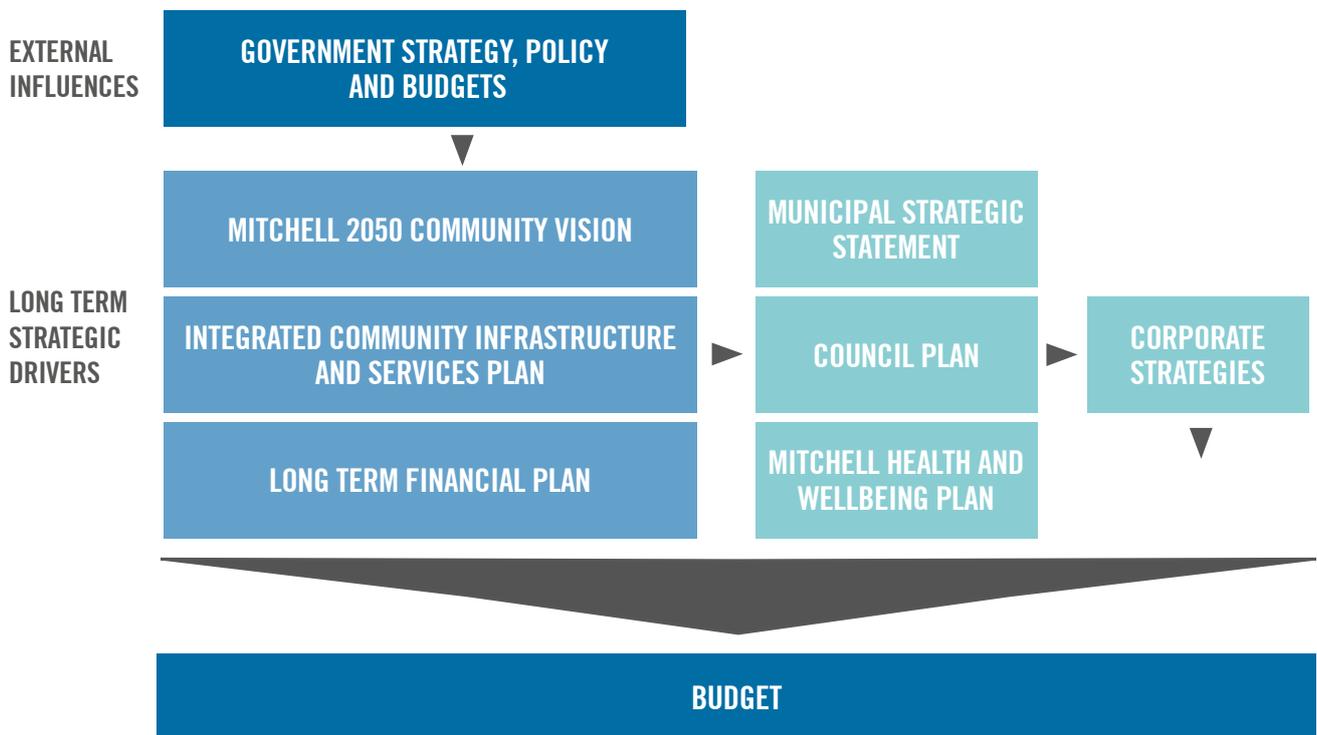
We've also had input from many community members on our other strategies and plans and from many of our committees of management.

We also released a draft four-year capital works program, budget summary and 10-year financial plan for input.

The budget has been developed based on this combined input.

# DEVELOPING THE BUDGET

The Mitchell Shire Council Budget is one of many strategic plans created by Council to develop a sustainable financial future for our community.



## Input at other times of the year

- Make budget submissions all year round on our website at [www.mitchellshire.vic.gov.au/budget-input](http://www.mitchellshire.vic.gov.au/budget-input).
- Get involved in strategies and plans - these feed directly into the budget and long-term financial plan each year.

# COMMUNITY VISION

The *Local Government Act 2020* has created a once in a generational opportunity for councils to work closely and deeply with their community to build a shared vision they can all be proud of. It is the key piece of work that unlocks how the council will position itself to respond to the community's expectations for the future.

Importantly the Community Vision acts as a medium for the community to have continued conversations with Council ensuring the Vision, themes and aspirations of the community are kept in check.

The Mitchell 2050 Community Vision is a high-level plan that captures the long-term aspirations of the community. The 2050 Vision is driven, developed, and owned by the Mitchell community, with Council as the facilitator in the development process.

The Mitchell 2050 Community Vision has been built upon 6 key themes which arose through a range of consultations which took place with the community over April and May 2021.

The themes are reflected on at various points within the Health and Wellbeing Plan which provides the community with the opportunity to see the line of site between the two documents.

The Health and Wellbeing Plan is informed by the following 6 Community Vision Themes:



## 2050 YOUR VISION



THEME 1  
**VIBRANT COMMUNITIES**



THEME 2  
**WORKING, LEARNING AND  
TOURISM**



THEME 3  
**TRAVELLING AND GETTING  
AROUND**



THEME 4  
**SHAPING  
NEIGHBOURHOODS**



THEME 5  
**NATURE AND PARKS**



THEME 6  
**CLIMATE ACTION**

While the community's primary aspiration for the future is:



**“We are a healthy, vibrant and connected community that values nature, diversity and innovation.”**

# OUR PLAN ON A PAGE

## ASPIRATION

As we grow, we will be leaders in protecting the environment and preserving the country feel and liveability of our unique communities, with visionary planning for a connected, prosperous, safe, and healthy future.

## OVERARCHING DRIVERS

Financial sustainability, climate change, population growth, pandemic response and recovery.

## THEMES AND STRATEGIC OBJECTIVES

### COUNCIL

Council is accountable to, engaged with, and respected by our community.

### NATURE

Our natural environment is protected, cared for and enhanced.

### BUILT ENVIRONMENT

Our history is protected and embraced, our present is enriched, and our future is well planned to retain our country-feel.

### COMMUNITY

Our communities are welcoming, engaged, prosperous, safe and healthy.

## KEY PRIORITIES

- |  |   |   |   |
|--|---|---|---|
| <ul style="list-style-type: none"> <li>&gt; Understand our unique communities' needs and aspirations through meaningful engagement and open dialogue.</li> <li>&gt; Demonstrate strong leadership and good governance.</li> <li>&gt; Use evidence to provide a level of service to all residents across the Shire in order to align with the aspirations as identified in the Community Vision 2050.</li> <li>&gt; Transparently share information and challenges, and celebrate successes with the community.</li> <li>&gt; Build an agile, innovative, and financially sustainable organisation that delivers on the needs and priorities of our communities.</li> </ul> | <ul style="list-style-type: none"> <li>&gt; Establish Council as a recognised leader in sustainable environmental management.</li> <li>&gt; Protect, enhance, and connect landscapes and increase the extent, variety, and quality of the natural habitat.</li> <li>&gt; Facilitate waste minimisation, resource reuse and recovery over disposal.</li> <li>&gt; Provide open spaces that serve the diverse needs of all our community.</li> <li>&gt; Develop partnerships to implement shared innovative solutions to environmental issues.</li> <li>&gt; Show leadership to prevent or mitigate the increasing impacts of climate related weather events on our communities and environment.</li> </ul> | <ul style="list-style-type: none"> <li>&gt; Respect our past and preserve our heritage structures and sites.</li> <li>&gt; Plan and advocate for growth that is respectful of the unique and special nature of our communities.</li> <li>&gt; Better connect the Shire through improved roads, public transport, trails, and paths.</li> <li>&gt; Plan and partner to deliver open spaces, community facilities, recreation and aquatics facilities where needed.</li> <li>&gt; Plan, partner, and advocate for the timely delivery of infrastructure to meet the increasing service needs of all our communities.</li> </ul> | <ul style="list-style-type: none"> <li>&gt; Facilitate the development of programs, groups and events that strengthen social cohesion, resilience, and safety.</li> <li>&gt; Build strong relationships with our first nations people and their supporting organisations.</li> <li>&gt; Advocate for, and collaborate with partners for improved accessibility for a broader range of services in the Shire.</li> <li>&gt; Grow visitation and tourism product through investment attraction, partnerships, and promotion of our natural, cultural and heritage attractions and events.</li> <li>&gt; Look for innovative ways to attract and support businesses, education and employment providers.</li> <li>&gt; Enhance health and wellbeing outcomes through collaboration with community and partners.</li> <li>&gt; Support COVID recovery for employers and community.</li> </ul> |
|--|---|---|---|

# BACKGROUND

Mitchell Shire Council provides more than 100 different services to the local community.

We maintain community assets worth more than \$581 million to support residents, businesses and visitors.

This budget summary shares some of the financial opportunities and challenges faced by Council.

We hope the information will help the community to understand how we set the annual budget and long term financial plan.

We also hope it will build on the input provided by the community through the Mitchell 2050 Vision and Council Plan last year.

## Budget principles

In delivering our services and seeking to achieve the best outcomes for community, we need to consider the following principles:

- Services should be provided in a fair and equitable manner and be responsive to the diverse needs of the community.
- Services should be accessible to all members of the community for whom the services are intended.
- Quality and cost standards for Council services should provide good value to the community.
- Council should seek to continuously improve service delivery for the community.
- Service delivery should include a fair and effective process for considering and responding to complaints about service provision.



Community Vision community consultation.

# BACKGROUND

Mitchell Shire Council is currently in a financial sustainable position and seeks to remain so into the future as its highest financial priority.

Whilst Council is always on the look out to make genuine savings, increasing service delivery costs are a significant challenge for Council.

Maintaining our current assets such as roads, buildings, footpaths, drainage etc. will require a significant increase in investment.

We continually update our Asset Plan to support future decisions and needs. This informs our budget development priorities each year.

Council continues to balance asset renewal with upgrading and building new infrastructure to meet the needs of our growing community.

We are heavily reliant on State and Federal funding to deliver our services and build new assets. Rate capping limits our capacity to raise revenue to provide services.

We need to ensure that services are delivered in line with the needs of our growing and changing community in an equitable and accessible way.

We need to engage and involve the community in all important decisions that impact heavily on costs or services.



# BUDGET INPUT



## Input at other times of the year

- Make budget submissions all year round on our website at [www.mitchellshire.vic.gov.au/budget-input](http://www.mitchellshire.vic.gov.au/budget-input).
- Get involved in strategies and plans - these feed directly into the budget and long-term financial plan each year.

# CUSTOMER AND LIBRARY SERVICE CENTRES

A full copy of the budget document is available on Council's website at [www.mitchellshire.vic.gov.au/budget](http://www.mitchellshire.vic.gov.au/budget) or from one of Council's Customer and Library Service Centres.

<b>Beveridge</b>	Corner Lithgow Street and Mandalay Circuit, Beveridge
<b>Broadford</b>	113 High Street, Broadford
<b>Kilmore</b>	12 Sydney Street, Kilmore
<b>Seymour</b>	125 Anzac Avenue, Seymour
<b>Wallan</b>	Wellington Square, Wallan

You can also request a copy by contacting Council on 5734 6200 or emailing [mitchell@mitchellshire.vic.gov.au](mailto:mitchell@mitchellshire.vic.gov.au)

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**MITCHELL SHIRE COUNCIL**

113 High Street, Broadford 3658

☎ (03) 5734 6200

✉ [mitchell@mitchellshire.vic.gov.au](mailto:mitchell@mitchellshire.vic.gov.au)

